



SOUTH WEST CHILDREN, TEENAGERS AND YOUNG ADULTS (CTYA) CANCER REGIONAL NETWORK MEETING

Date: Thursday 13th February 2020

Time: 09.30-15:30

Venue: Taunton Hyde Park Conference Centre, Townergate Stadium, Hyde Ln, Taunton TA2 8BU

NOTES

ACTIONS

Children's and Young People's Operational Delivery Networks (ODNs)

Presented by Peter Wilson, Medical Director (Commissioning) NHS England and NHS Improvement South West Region

An overview of the national context on the formation of Operational Delivery Networks (ODNs) was provided. Existing systems that are working efficiently will not be disrupted by introduction of ODNs. Clinical teams, Specialist Commissioners and Clinical Commissioning Groups (CCGs) will work together to form the network, rather than by instruction. The first step will be to ensure that patient pathways are optimised.

The existing South West clinical network was noted to be a robust group, with attendance at the meeting today from each treatment centre.

Highlights from the presentation:

- Significant investment will be provided in order to deliver sustainable changes to the service
- Clinical agreement will be sought to ensure that those delivering the service have ownership of any changes
- The focus will not be on shutting down services in existing centres, but rather on looking for solutions by working together, and ensuring services remain as close to patients as possible
- In two years, payment by results will end (it is recognised that actual hospital activity is not recompensed properly at present) and there will be a move to aggregated healthcare budgets, with specialist commissioners working closely with local Clinical Commissioning Groups (CCGs)

SOUTH WEST CHILDREN, TEENAGERS AND YOUNG ADULTS (CTYA) CANCER REGIONAL NETWORK MEETING

- The ODN will have a solid, transparent governance process and aligned reporting mechanism to ensure that due process is followed in order to mitigate any risks, where these lie, and provide a clear response in the event of an incident
- Resources will be coordinated where practical, such as specialist training for example, and national recommendations that are impractical due to the particular needs of the South West service will be reported back to the national team
- A Transformation Manager will be appointed to work with the Contracts Manager and Network Leads to create a strategic plan with Key Performance Indicators (KPIs), some of which will come from the National team, and others that will be developed locally and fit with geographic alignments
- Levers for change that are in the best interest of patients will be identified
- ODN will identify any areas where successful changes and savings can be made, and report this via the Quality Improvement Programme (QIP)
- The resulting plan will be signed off by Medical Directors and the Senior Clinical Team, and written into the financial intentions for the year (money has already been allocated).

Current measures for cancer performance based on activity did not fit with CTYA; bespoke measures that look at performance, quality and finance together will be required. CTYA has not had a slot on the Cancer Alliance agenda to date, but will now have voting rights on the board with a representative from specialist commissioning in attendance.

The Transformation Manager will link with the other networks and Cancer Alliances to create an annual Work Programme that will be signed off by the relevant stake holders, and a progress report on the tasks delivered by the network will be produced every quarter.

The ODNs will be hosted in a single network with a generic governance structure, through a provider Trust, with Transformation Managers for each network (Women's and Children, Adult Medicine, Surgery and Trauma etc.) working closely



SOUTH WEST CHILDREN, TEENAGERS AND YOUNG ADULTS (CTYA) CANCER REGIONAL NETWORK MEETING

together to provide resilience in the event of workforce changes.

The clinical team will contribute to the bespoke elements of a generic memorandum of understanding that details what the network can feasibly deliver over the coming year, and a bespoke dashboard to measure progress. This will ensure recognition of the activity not only in the tertiary centre of Bristol Children's Hospital, but also the shared care activity undertaken at the District General Hospitals (DGHs). This will ensure the best use of the resources available in the most equitable way across the board.

Designation of quaternary referrals for specialised and highly unusual care will be decided by Specialist Commissioners, taking into account regional opinion and flow; it will be possible to influence changes to existing arrangements.

Ultimately, it is aimed for procurement decisions to be made by the providers delivering the service.

ACTION 01/2020: Current discussions on provision of PET across the region will be emailed to P Wilson and Specialist Commissioner N Andrews by H Rees.

H Rees

Paediatrics will work together with Specialist Commissioners. TYA will work with CCGs and Spec Comms to agree for work to be channelled via a single point of contact, rather than trying to get agreement from 7 different CCGs.

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